

# The Outsourced Exploration Department OE<sub>x</sub>D<sup>®</sup>

## A Successful Model with Track Record

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#### P.D.F. Limited Mark Enfield

Friday 5<sup>th</sup> June 2015 Finding Petroleum, Geological Society of London Mark.enfield@pdf.ltd.uk <u>www.pdf.ltd.uk</u> <u>www.oexd.co.uk</u>

#### P.D.F. Limited The Outsourced Exploration Department®



Long-term Relationships

#### Experience & exploration success

# Full Spectrum of **Capability**

Quality-focused exploration

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**OE**<sub>x</sub>I

#### P.D.F. Limited Track Record

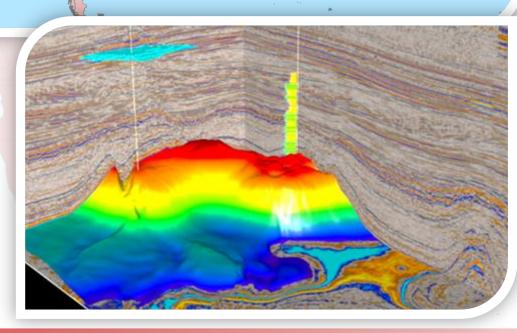
# **26** Companies

#### Listed

#### Private

#### Independents

Majors + Super-majors



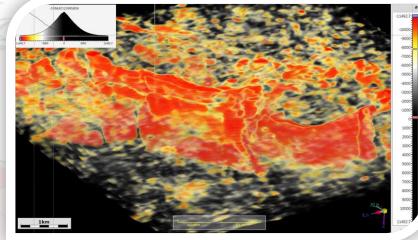
#### P.D.F. Limited Track Record

#### Adding Acreage

&

# **Project Farmouts**





Attribute extraction of pay sands





#### P.D.F. Limited Track Record

#### Enabling success

# **35%** assisted Clients to

# make discoveries



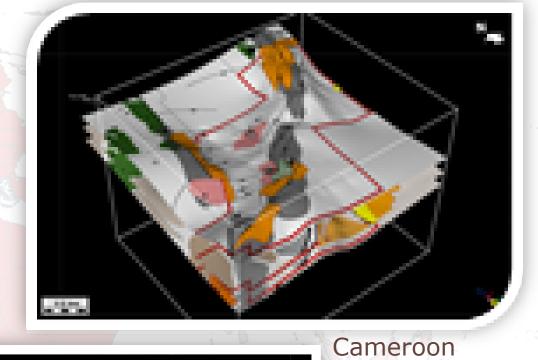
#### N. Sea Basin (charge) modelling

#### Tanzania

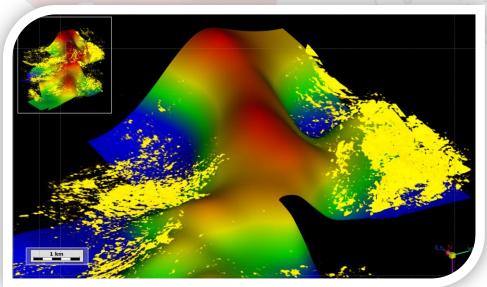
# **13** discoveries

#### P.D.F. Limited Track Record

# 4 Initial Public Offerings



# 8 Market-based Money Raises







# C.R.I.T.E. "Cost Reduction in this Era"

#### **Brent Crude – Price per BBL**



Lower Commodity Price

Cost conscious environment

Uncertainty

Need for efficiencies



Source: http://www.jamaicaobserver.com/assets/11161011/Oil.jpg

Does Outsourcing have a role?

# What is Outsourcing? /owt-sorc-ing/

# ....transferring functions to (trusted) outside suppliers....

....rather than completing it internally....

....could have been provided in-house....

....an effective strategy to reduce costs....

Help companies to perform well in their core competencies and mitigate shortage of **Exploration Dept.** 

Allows a smaller company to better comply with the Sarbanes-Oxley Act (SOX)

# What is Outsourcing? /owt-sorc-ing/

#### Exemplar: Toyota

"Only outsources to suppliers who have **proven** their ability to **deliver** with **timeliness**, **quality**, **cost reduction**, continuous **innovation** and have established professional **trust** and an **overriding preoccupation with quality**."

"Toyota works **closely** with its suppliers and **responds** to supplier concerns with integrity and **mutual respect**."

#### **Crucial: Quality Management**

Achieved with Executive Steering Committee (ESC)

## **Outsourcing: Perceived Advantages...**

## **Lower operational costs**

## **Reduced labour expenses**

Freedom to focus on core business processes ...rather than on more `mundane', time-consuming tasks

Outsourcing ..... the business function/process

 and the resultant management – to outside (trusted) providers



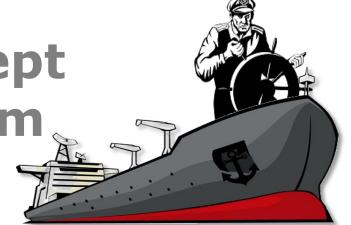
# Is Cost Reduction the Only Issue?

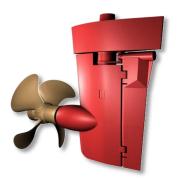
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Let's look first at what the exploration department does...

#### What Does the Exploration Department Do?

# Exploration Dept = Engine Room





Drives the ship forwards In the direction (strategy) Set by the captain (the Executive)

#### **IT'S A CORE FUNCTION**

**Interpretation** wiggle picking +++ New Ventures adding assets Portfolio/Asset Management

#### **OE<sub>x</sub>D<sup>®</sup> Brings Full Spectrum Exploration Department**

# Brought to Bear 50 Different Personnel on Projects



# Cumulative Experience **850** years

# Average Experience 17 years per person

#### **OE<sub>x</sub>D<sup>®</sup> Brings Full Spectrum Exploration Department**

# Brought to Bear 500 Brough

# "Provides us with the scale of a larger independent"

Source: CEO Feb. 2015

# Cumulative Experience **850** years

Average Experience 17 years per person

#### **Spectrum of Activities** What Does the Exploration Department Do?

#### **Expertise**

**Core Exploration Techniques** Seismic Interpretation & Mapping **Play Fairway Analysis** New Ventures Charge/Basin Modelling **Reservoir Analysis** Prospect and Lead Inventories Conventional & 'Unconventional' Exploration

#### **Specialist Services**

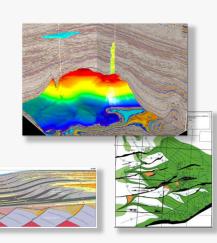
Structural Geology Sequence Stratigraphy Petrophysics Fieldwork (rigorously exploration focused) Core Logging/Description/Fractures Petrography **Exploration Acquisition & Processing Geophysics** 

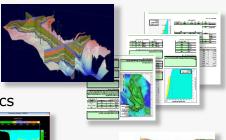
#### **Specialist Disciplines**

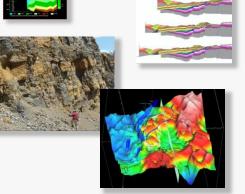
Potential Fields (Grav-Mag) Geochemistry Geodetics / GIS

#### **Corporate Capabilities**

Project and Portfolio Management New Ventures (corporate opportunities) Data Management Legal / Contractual Relationship Building







#### Software / Hardware

Paradigm®

IHS Kingdom<sup>®</sup>

ArcGIS®



REP<sup>®</sup> (reserves & risks modelling)

TerraMod<sup>™</sup> (charge/basin modelling)

Structural balancing / restoration

Data backup & management

Drafting

Quad-core, 6 & 3 screen seismic workstations

+100TBytes networked storage



Paradigm<sup>®</sup>









#### Labs/R&D

Rock Mechanics - complete lab facilities Fluid Inclusions (laser ablation) XRD - XRF SEM & other Petrography Geochemistry N PARTNERSHIP (TOC, Rock Eval, GCMS...) Vitrinite Reflectance Biostratigraphy / Age Dating



PLYMOUTH

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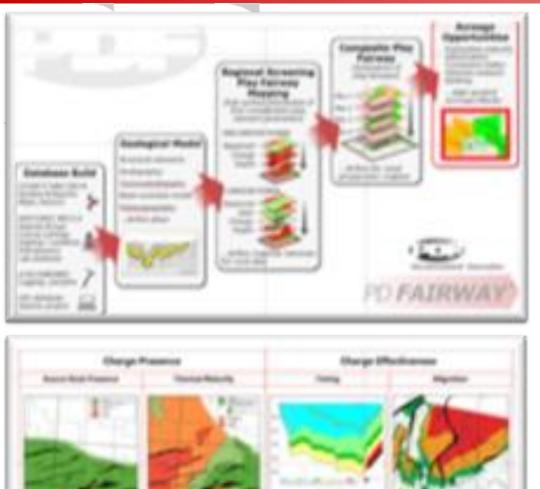
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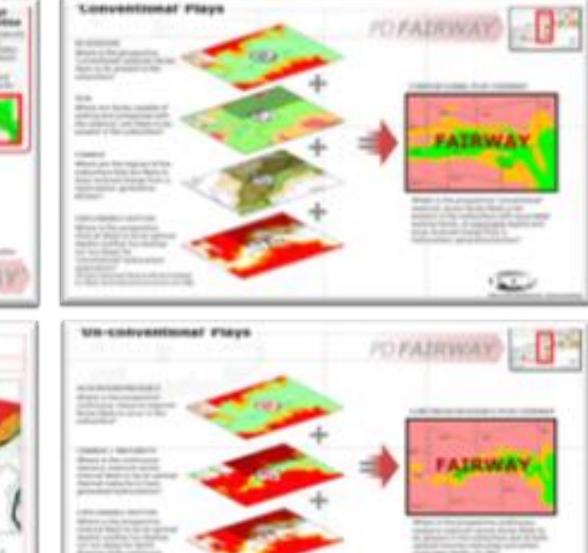
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# **In-house Workflows**





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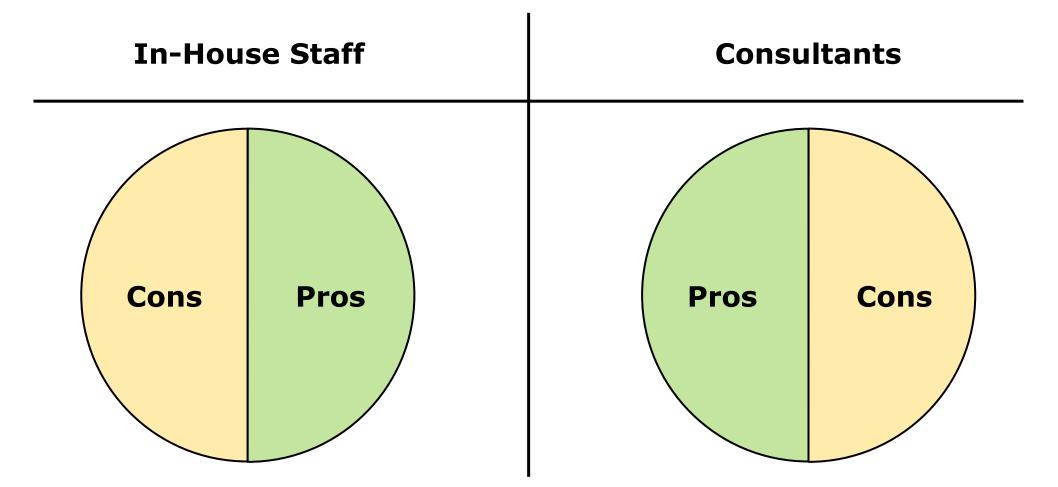


# Models End Members & Third Way

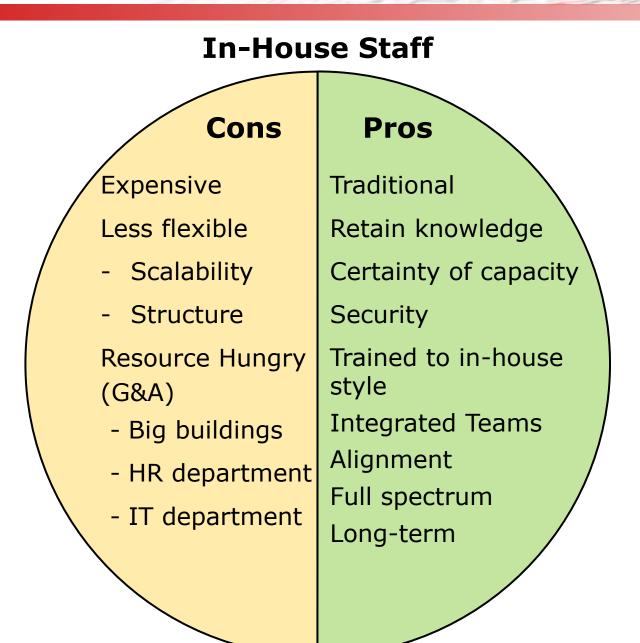
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**Traditional Models** 

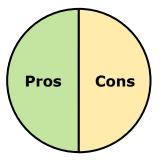
## What is the difference?



#### **Pros & Cons of In-house Staff**







#### **Pros & Cons of Consultants**

#### Consultants

#### Traditional

A company Many clients Virtual

A grouping of independents

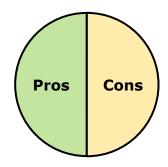
#### Independent

An individual

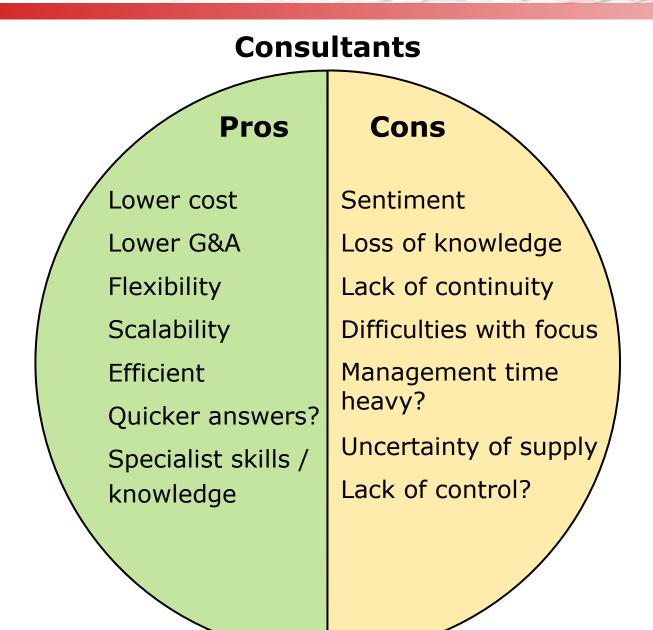
#### **In-House Staff**



Consultants



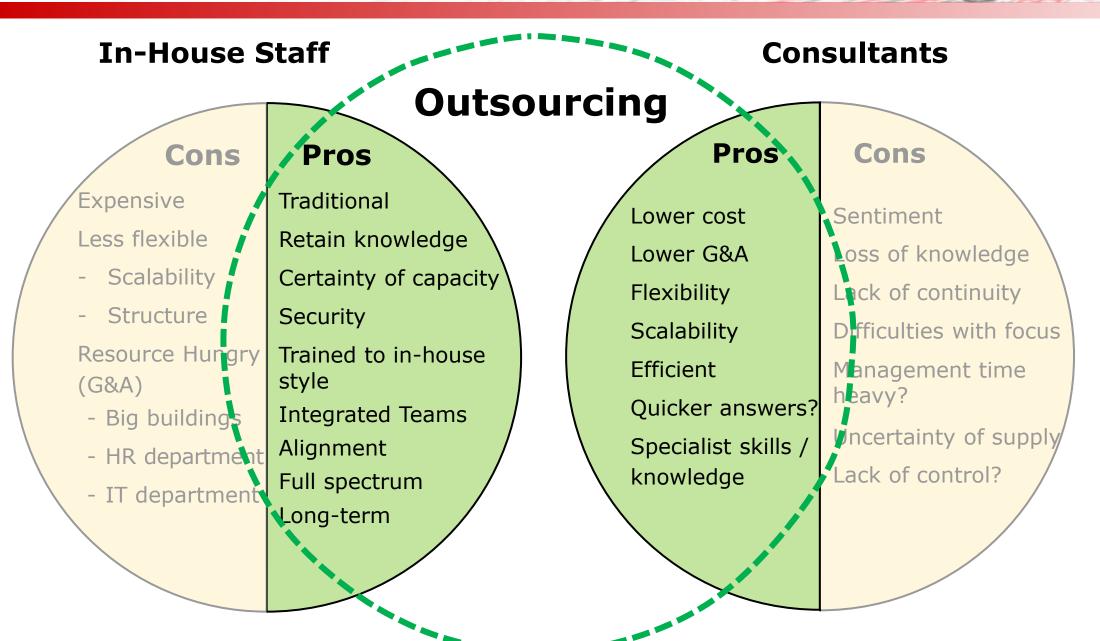
#### **Pros & Cons of Consultants**



#### In-House Staff



#### **Pros & Cons of Traditional Models vs Outsourcing**





# Outsourcing -A Model

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#### **Objectives and Goals Strategic Partnership Agreement**

The overall **spirit** of the OE<sub>x</sub>D strategic partnership agreement ..... create a **focused** & **dedicated** exploration department ..... **operates seamlessly** in an **open** and **collaborative** environment for the **success** of E&PCo. Where OE<sub>x</sub>D personnel work **as part of** the E&P company.....

Objective: "to achieve a seamless relationship" between E&PCo & OE<sub>x</sub>D "Structured to reflect the best aspects of an oil company management group & exploration dept."

<u>OE<sub>x</sub>D to be trusted and integral part of E&PCo</u> with a "strategic relationship with E&PCo for communication, planning, implementation and achieving E&PCo's G&G exploration and corporate goals"

".....<u>committed</u> to E&PCo's projects and <u>to achieving success for E&PCo</u>"

".....<u>allows E&PCo management to have maximum focus on their executive role and</u> <u>developing the Company"</u>

 $OE_xD$  wishes to **maximise the cost saving/benefits to E&PCo** which can be obtained by creating this long-term strategic outsourcing and partnering agreement"

#### Governance

#### **Exploration Steering Committee** (ESC)

- A delegated committee of the Board of Directors
- To discuss significant matters
- The ESC scope includes:
  - annual work programme
  - budget (+amendments)
  - portfolio management
  - > advisory...

# OUTSOURCED EXPLORATION DEPARTMENT (OED)

#### EXPLORATION STEERING COMMITTEE (ESC)

Delegated sub-committee of the COMPANY's Board of Directors

COMPANY Exploration Director COMPANY PDF Managing Director

PDF Technical Director

#### **Governance & Project Management**

#### E&PCo-OE<sub>x</sub>D Project Mgmt Team (PMT)

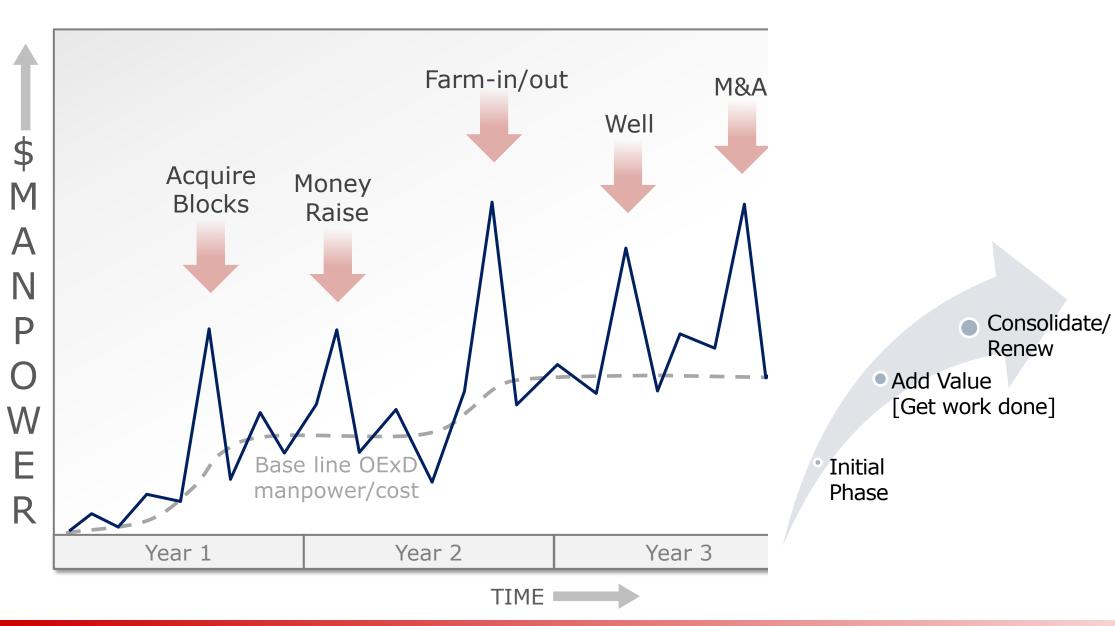
- PMT meets regularly
  - to discuss all projects and operations
  - agree interim objectives, milestones
  - agree spend (annual work programme & budgets)
- Jointly develop & share annual work programmes & budgets, project management, responsibility for projects

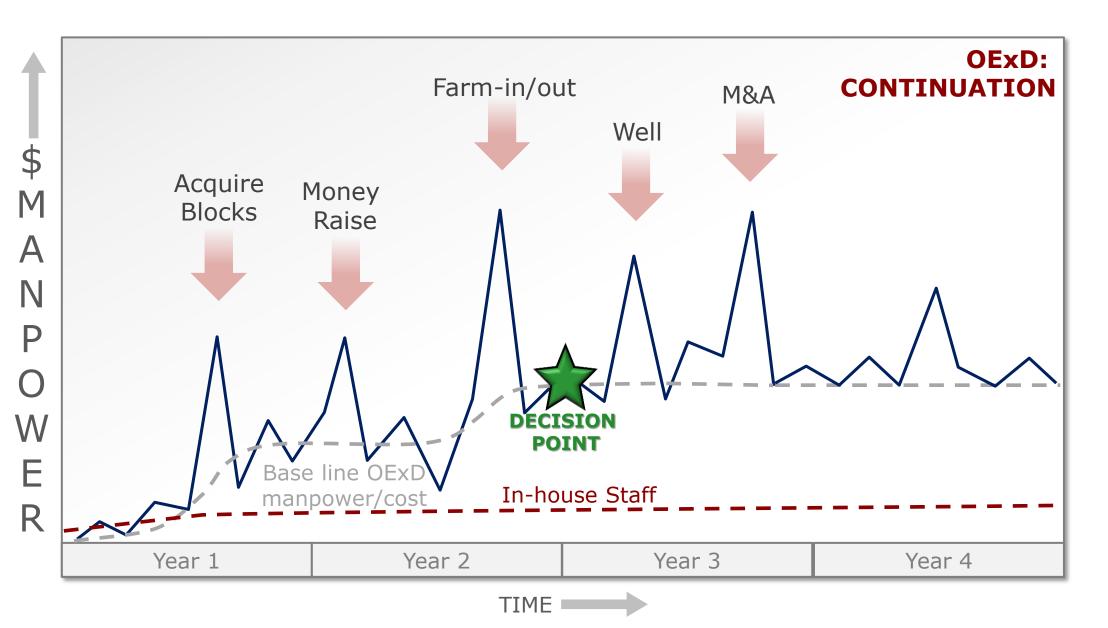
#### Intent is to work together to achieve seamless project management

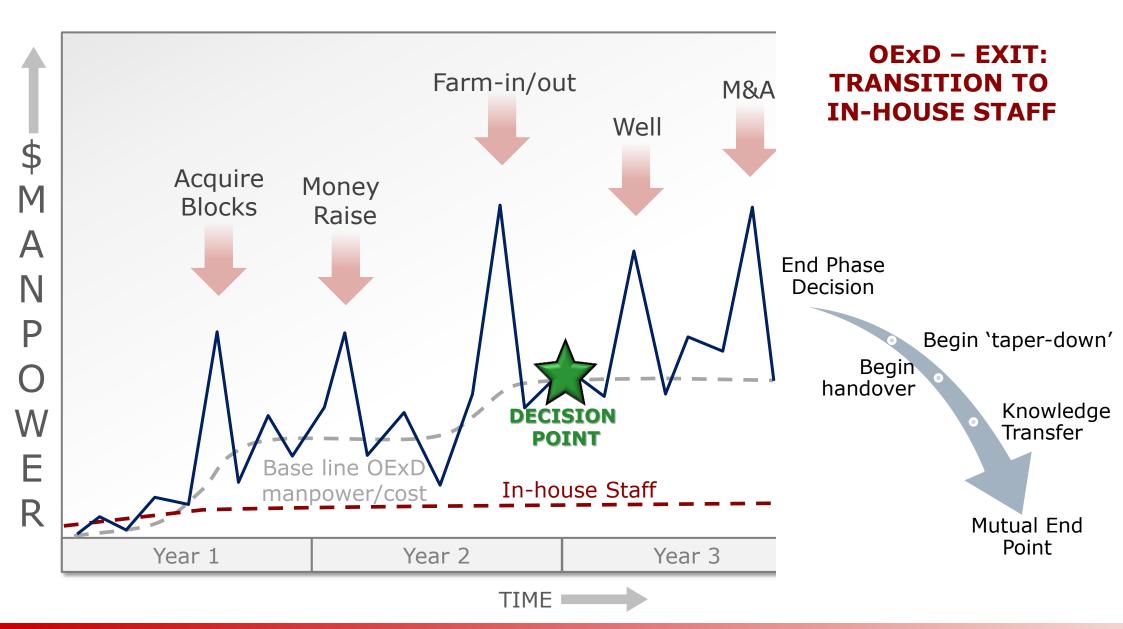
#### OUTSOURCED EXPLORATION DEPARTMENT (OED)

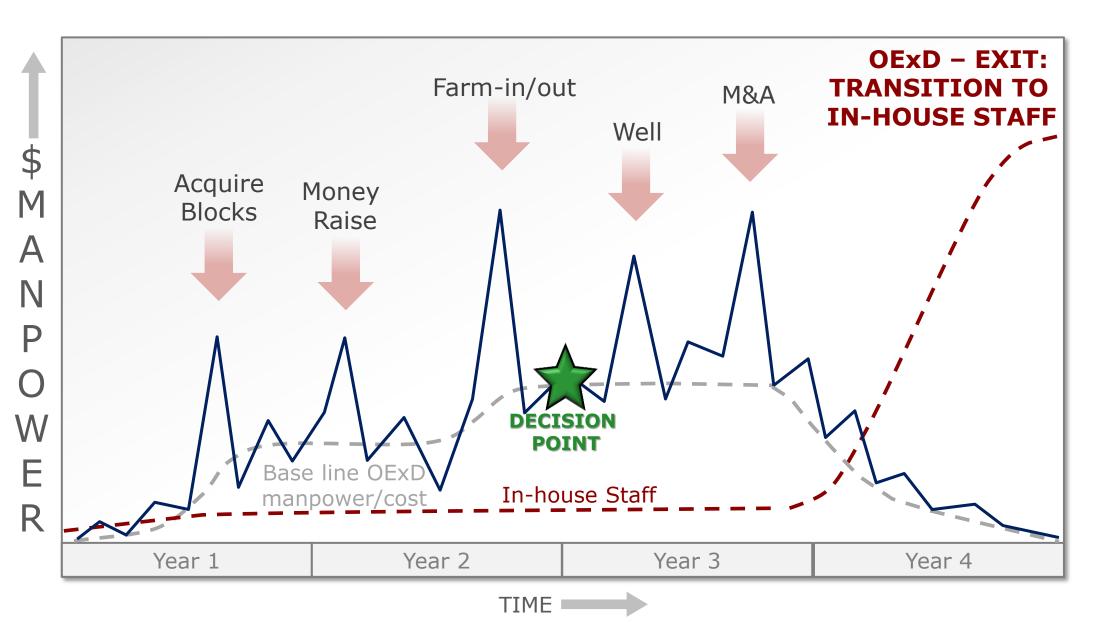
#### EXPLORATION STEERING **COMMITTEE (ESC)** Delegated sub-committee of the COMPANY's Board of Directors COMPANY PDF PDF COMPANY Exploration Managing Technical ?CEO Director Director Director **PROJECT MANAGEMENT TEAM (PMT) OED** Exploration COMPANY Representative (CR) Manager (EM)

#### PDF's EXPLORATION TEAM











# Conclusions

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# Conclusions



speed

team

# **Outsourcing = Strategic Partnership**

**Quality** focus speed team

# Conclusions

## Quality

focus

speed

team

## Relationships

trusted partners, mutual respect, long-term

#### Alignment

of long-term objectives for company

# Change

is OK.....is expected.....is a part of success

# **Cost-effective**

low G&A, focused work

#### Value Adding Integrated, long-term team

# Full Spectrum

Bring to bear experience & specialisation

Quality focus speed team

# Conclusions

# Functionally Effective – i.e. It Delivers

rusted partners, mutual respect, long-term



Change is OK.....is expected.....is a part of success





